Resolution of nursing and midwifery practice concerns in the workplace

This position statement refers to nursing or midwifery practice concerns in any workplace situation that:

• is beyond the ability of the individual nurse, midwife or assistants in nursing to resolve;
• restricts the nurse, midwife or assistants in nursing ability to deliver optimal care; and
• has caused or poses potential risk of causing injury to staff, patients/clients/residents.

Examples of such concerns include:

• unrealistic performance expectations;
• poor physical layout of the work setting;
• staffing which is inadequate in number and inappropriate in skill level and mix;
• lack of supplies, services and other resources;
• unsafe practices of other health care professionals;
• lack of written policies or standards to provide direction and support for nursing or midwifery practice; or
• conflict between health professionals about practice matters.

It is the position of the Australian Nursing and Midwifery Federation that:

1. It is the responsibility of employers, within their duty of care, to establish and operate mechanisms for the resolution of nursing and midwifery practice concerns.

2. All nursing and midwifery staff have a duty of care to their patients/clients/residents and a responsibility to themselves and other nurses and midwives to raise with their employer, nursing and midwifery practice concerns.

3. Registered nurses and midwives should be involved in the timely development and ongoing review of health organisation policies to assist the prevention and resolution of nursing and midwifery practice concerns.

4. Health organisation policies for the resolution of nursing and midwifery practice concerns should be available and communicated to all nursing and midwifery staff.

5. When a nursing or midwifery practice concern of an urgent nature arises, and an individual is in danger, the registered nurse or midwife should:

   5.1 initiate action immediately in an attempt to resolve the situation;
   5.2 contact their immediate supervisor and outline concerns;
   5.3 specify the legal requirements/standards which may not have been met;
   5.4 ask to be notified of action taken by management to remedy the situation, and prevent or minimise a recurrence; and
5.5 ensure that documentation on the complaint and the resolution, is completed.

6 In situations where there is no immediate danger, the registered nurse or midwife should:

6.1 identify the legal requirements/standards\(^1\) that were not met;
6.2 communicate the concern in terms of the legal requirements/standards that cannot be or are not being met and their actual or potential effect on patients/clients/residents, ensuring all relevant information is provided;
6.3 fully document the concern and to whom it was referred for action and when;
6.4 request feedback from the person to whom the concern was referred and any follow up action taken to resolve the issue and the eventual outcome; and
6.5 pursue the matter as far as possible until a satisfactory resolution is achieved.

7. In situations where the registered nurse or midwife believes legal requirements/standards remain unmet and there is actual or potential effect on health outcomes, registered nurses and midwives should approach the external relevant State or Territory organisations to assist resolution. These organisations may include but are not limited to the relevant Health Services Commissioner, accreditation body and/or Australian Health Practitioner Regulation Agency. The registered nurse or midwife should contact their relevant State or Territory ANMF office to inform them of their concerns and to receive assistance in progressing this issue.

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Reference
1. Standards may include: NMBA and ANMF standards for practice for nurses and midwives; codes of professional conduct and ethics for nurses and midwives; work health and safety legislation/standards; standards developed by professional organisations; organisational standards for patient/client/resident care; organisational policies and procedures; etc.